# Q4 Delivery and Performance Report 2014/15

Progress against actions in the Corporate Plan 2014/15

Q4 2014/15 – (254\*)

Green 75.2% (191)		ed .1% 13)
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\*Including N/A

#### **Progress against relevant Performance Indicators**

#### Q4 2014/15 - (271\*)

Green	Amber	Red
47.2% (128)	18.8% (51)	14.8% (40)

\*Including Annual indicators and those with no results

## Q4 Customer Contact

### Twier followers 37,029 followers in English 1,553 followers in Welsh



Complaints	Q1	Q2	Q3	Q4
New Complaints Received	652	658	468	533
Corporate Complaints	652	656	467	532
Welsh Complaints	0	2	1	1
Acknowledgements not sent within 5 days	25	15	14	7
Response not sent within 20 days	54	36	33	22
Compliments Received	389	383	341	287

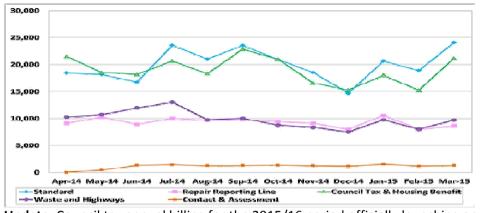
#### **Members Enquiries**

<i>[</i>				•		1
Directorate		Rec	eived	Responde	ed on me	
Directorate	Q1	Q2	Q3	Q4	Q4	Q4 %
Childrens	1	1	2	1	1	100%
Communies	178	171	117	125	105	84%
Democrac	10	12	4	0	0	0%
Economic	6	8	4	2	2	100%
Educaon	9	12	3	8	6	75%
Environment	526	284	188	203	169	83%
Health & SC	4	3	3	6	5	83%
Resources	9	9	11	7	7	100%
Sport L&C	84	100	40	32	21	66%
SPHT&T	316	229	193	243	169	70%
Total	1143	829	558	627	485	77%
		•	-	-	-	

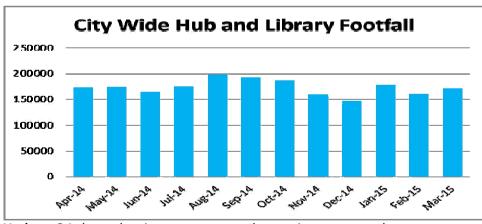
Members Central team have been working closely with IT to correct the reporng mecha-nism to capture en-quiries that were actually requests for service. This has been corrected and a total of 31 cases were recorded on the member enquiry but were then deemed a request for service. Highways have seen an in-crease in enquiries covering a range of issues such as pot-holes and surfacing, problem parking and footpaths. Rubbish/ fly pping and street cleansing remain consistent.

#### **Customer Contact**

#### Calls offered to C2C



**Update:** Council tax annual billing for the 2015/16 period officially launching on March 11<sup>th</sup>, As a result of those new bills going out, there was a rise in Direct Debit of enquiries by 136% from the month before.



**Update:** Q4 showed an improvement on the previous quarter, the temporary closure to the 5<sup>th</sup> Floor of Central, Roath Library and Grangetown have impacted on the results. Action plan was put in place by the Neighbourhood Development Librarians to increase take up of the Library Services in the Hubs and this has had a positive impact of overall usage, through additional classes and outreach work to increase customer base.

#### Online

Since launching the website in a responsive template, access to <u>www.cardiff .gov.uk</u> by device has changed as follows

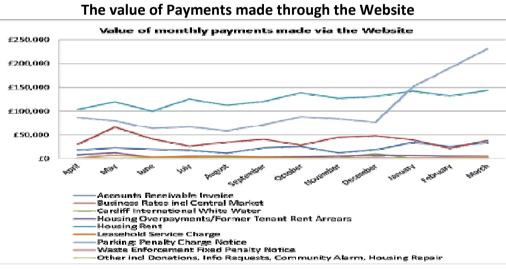


Dianning challengeparking jobs

1,392 searches contained the word 'challenge' this is most likely linked to parking fines: Top search result on **www.cardiff.gov.uk** returns: **Challenge a Penalty Charge Notice** 

F #

**Popular Tweets** – "Spring is here, summer's on its way! Cardiff Summer Festival announcements coming soon for 2015 line-up **#cdffestival**" "Keep up to date with your Bank Holiday waste collection changes here bit.ly/1CTxeFX **#greenercardiff**"



**Update:** Income from Penalty Charge Notices during March (£230,487) again showed an increase online (£40,150) over the previous month (£189,977). This coincides with the introduction of fines for Moving Traffic Contraventions alongside the introduction of 2 additional Civil Enforcement Officers. 3125 payments were also made via C2C totalling £447,599.68

#### Total Footfall in both Libraries & Hubs across the City.

Total Staff Costs at Q4	£196,673,662
<b>Total Agency Costs at Q4</b>	£16,426,913
Total Overe Costs at Q4	£4,528,736

The spend on agency may reflect an overspend against budget as there may be vacant posts where there is a budget but the staff are employed through an agency, so the permanent staff budget will show an un-derspend and the agency staff an overspend.

Staff Costs to % of Annu End Q4 Budget	al	% Spend Agency	% Spend Overme
£16,748,641 93.06%	Childrens	22.91%	0.51%
£23,496,428 100.879	<b>Communities</b>	5.66%	1.76%
£1,668,758 102.139	Corporate Mgmt	2.92%	0.18%
£1,980,501 <mark>117.26</mark> 9	County Clerk &	4.15%	0.63%
£4,651,478 <b>100.08</b> 9	Economic	6.98%	3.92%
£29,113,994 106.489	Education	3.48%	0.87%
£22,756,886 97.98%	Environment	16.12%	3.86%
£23,707,468 103.339	Health & SC	5.72%	3.75%
£33,450,445 90.99%	Resources	3.85%	1.25%
£25,805,315 104.539	Sport L&C	11.76%	3.72%
£13,293,718 100.769	SPHT&T	3.36%	3.26%
Agency		Overm	ne
8.35%		2.3	80%

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## Staff Costs at Quarter 4

Directorate	Staff Budget £	Total Staff Costs to month 12 £	% Annual Budget spent	Overtime Budget £	Total Overtime spend £	Overtime Spend %	J J	Total Agency Spend £	Agency Spend %
Children's Services	17,998,060	16,748,641	93.06%	0	85,323	0.51%	1,110,930	3,837,452	22.91%
Communities, Housing & Customer	23,293,120	23,496,428	100.87%	235,620	412,429	1.76%	367,500	1,330,332	5.66%
Corporate Management	1,633,930	1,668,758	102.13%	0	2,985	0.18%		48,764	2.92%
County Clerk & Monitoring Officer	1,689,050	1,980,501	117.26%	0	12,433	0.63%	2,500	82,095	4.15%
Economic Development	4,647,940	4,651,478	100.08%	82,100	182,296	3.92%	150,380	324,770	6.98%
Education	27,342,360	29,113,994	106.48%	0	253,383	0.87%	308,370	1,013,221	3.48%
Environment	23,225,430	22,756,886	97.98%	1,180,000	878,498	3.86%	1,439,850	3,667,647	16.12%
Health & Social Care	22,942,520	23,707,498	103.33%	139,420	889,965	3.75%	30,280	1,355,023	5.72%
Resources	36,763,031	33,450,445	90.99%	566,340	418,704	1.25%	337,010	1,287,372	3.85%
Sport, Leisure & Culture	24,687,000	25,805,315	104.53%	836,210	959,980	3.72%	2,058,920	3,033,994	11.76%
Strat Planning, Highways & Transport	13,193,950	13,293,718	100.76%	412,290	432,741	3.26%	99,690	446,242	3.36%
Total	197,416,391	196,673,662	99.62%	3,451,980	4,528,736	2.30%	5,905,430	16,426,913	8.35%

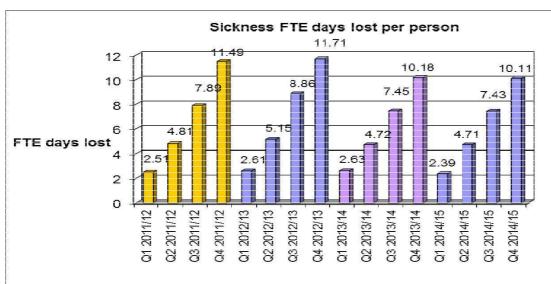
## Sickness Absence Q4 FTE days 2014/15 10.11

	Av FTE Numbers	FTE Target	2014/15 Days lost	Difference
Childrens	369	15.3	13.87	-1.43
Communities	1019	9.0	10.04	+1.04
Democratic	86	6.0	5.68	-0.32
Economic	118	6.0	4.22	-1.78
Education	1074	9.0	9.66	+0.66
Environment	632	18.2	15.99	-2.21
Health & SC	691	13.1	15.87	+2.77
Resources	833	7.3	10.36	+3.04
Sport L&C	728	12.1	13.94	+1.84
SPHT&T	375	7.2	8.61	+1.41
Total	*11,382	9.0	10.11	+1.11

\*This figure includes schools based educaon staff.

The final sickness ouurn figure for 2014/15 is **10.11 FTE** days lost per person. The Council wide target for 2014/15 was **9.00 FTE** days lost per person. This was a reducon of 11.6% on last years ouurn figure of 10.18 days. Whilst the target was not reached, the figure is the lowest sickness level the Council has achieved.

The Aendance & Wellbeing policy which was implemented from 1<sup>st</sup> July 2013 is currently under review. Connued monitoring will take place, and which includes idenfying missed returned to work interviews, missed triggers and long term absence cases.



## <u>Sickness – Return to Work</u> <u>April 2014 to March 2015</u>

	Return To Work			Percentage
Organisation	Done (A)	Pending (B)	Total (A+B)	Completed (%)
CHILDREN SERVICES	329	13	342	96.2
COMMUNITIES HOUSING & CUSTOMER SERVICES	886	4	890	99.6
DEMOCRATIC SERVICES	54	0	54	100.0
ECONOMIC DEVELOPMENT	64	4	68	94.1
EDUCATION - SCHOOLS	5,820	1,093	6,913	84.2
EDUCATION & LIFELONG LEARNING	929	17	946	98.2
ENVIRONMENT	511	11	522	97.9
HEALTH & SOCIAL CARE	907	5	912	99.5
RESOUCRES	1,234	7	1,241	99.4
SPORT LEISURE & CULTURE	713	30	743	96.0
STRATEGIC PLANNING HIGHWAYS TRAFFIC&TRAN	215	6	221	97.3
TOTAL	11,662	1,190	12,852	90.7

### Personal Performance and Development Review Compliance as at 21st April 2015

	Half Year Compliance					
Organisation Name	Total (Head Count)	Complete	Percentage (%)			
CHILDRENS SERVICES	291	244	83.8%			
COMMUNITIES HOUSING & CUSTOMER SERVICES	910	873	95.9%			
DEMOCRATIC SERVICES	49	47	95.9%			
ECONOMIC DEVELOPMENT	106	103	97.2%			
EDUCATION & LIFELONG LEARNING (exc schools and						
central teachers)	980	780	79.6%			
ENVIRONMENT	534	480	89.9%			
HEALTH & SOCIAL CARE	734	633	86.2%			
RESOURCES	1316	1211	92.0%			
SPORT LEISURE & CULTURE	679	581	85.6%			
STRATEGIC PLANNING HIGHWAYS TRAFFIC&TRAN	275	260	94.5%			
Total	5874	5212	88.7%			

#### Freedom of Information Requests Received 2014/15

	Q1		Q2 Q3			Q4	Annual	Total		
Area	Rec'	Responses on time (%)	Rec'	Responses on time (%)	Rec	Responses on Time (%)	Rec'	Responses on Time (%)	Rec'	Responses on Time (%)
Childrens Services	9	79%	16	31%	17	56%	20	25%	62	47%
Consumer Affairs	35	85%	24	76%	18	85%	15	64%	92	80%
Crems & Cemeteries	1	100%	2	100%	4	100%	4	100%	11	100%
CTS	6	60%	1	100%	0	N/A	0	0	7	75%
Customer Services	2	100%	3	50%	22	95%	5	88%	32	90%
Democracy & Comms	14	85%	17	8%	13	84%	16	100%	60	86%
Econ & Major Projects	2	0%	1	100%	8	100%	4	100%	14	93%
Education	26	96%	18	73%	16	88%	33	83%	93	86%
Environment	9	70%	13	86%	14	75%	8	63%	44	75%
Facilities Management	3	100%	5	75%	2	100%	0	0	10	91%
Finance & Procurement	71	83%	60	83%	73	91%	61	89%	265	86%
Health & Safety	1	100%	0	N/A	2	100%	0	100%	3	100%
Health & Social Care	10	71%	10	50%	15	38%	21	63%	56	54%
Highways & Transport	46	93%	41	55%	41	90%	66	69%	194	77%
Housing	24	74%	20	75%	11	93%	20	93%	75	81%
HRPS	24	74%	21	91%	25	89%	44	75%	114	82%
ICT	15	88%	10	56%	11	67%	19	69%	55	72%
Improvement & Info	6	100%	8	71%	10	100%	6	86%	30	91%
Infrastructure	0	N/A	3	67%	3	100%	0	100%	6	83%
Legal Services	8	100%	5	75%	2	100%	2	100%	17	88%
Multi Function	12	31%	33	24%	27	52%	36	67%	108	47%
Sport L&C	16	95%	8	82%	11	100%	16	78%	51	84%
Planning	8	100%	19	57%	11	64%	11	55%	49	66%
Policy & Partnership	0	N/A	0	N/A	0	N/A	0	0	0	0
Reg & Support Serv	0	N/A	2	50%	6	100%	14	80%	22	79%
<b>Registration &amp; Coroners</b>	2	100%	2	100%	0	100%	4	100%	8	100%
Traffic Network Man	5	50%	10	55%	9	56%	12	64%	36	58%
Waste Management	5	86%	13	56%	6	42%	10	60%	34	63%
Total	360	83%	365	52%	377	80%	455	75%	1548	76%

	Q3 :	2014/15	Q4 2014/15		
Doguostor		% of		% of	
Requestor	Rec'	Total	Rec'	Total	
		Requests		Requests	
AM/MP	9	2%	23	5%	
Business/					
Company	81	21%	74	17%	
Campaign	13	3%	10	2%	
Elected					
Member	2	1%	1	0%	
Employee	2	1%	1	0%	
Local Authority	1	0%	7	2%	
Not known	60	16%	33	7%	
Police	0	0%	0	0%	
Press/Media	39	10%	64	14%	
Public	140	37%	187	42%	
Student	7	2%	21	5%	
WDTK*	23	6%	26	6%	
Total	377		447		

\*whatdotheyknow.com

The volume of the FOI requests received by the Council over the year has continued to grow each quarter. During the year the Council has continued its regular review of its FOI processes and streamlined these taking the opportunities to exploit technology and systems. The table shows that compliance in Childrens (47%) and Health & Social Care (54%) are lagging behind other areas. Work to bring about improvement in these functions is ongoing. This includes a review of capacity and streamlining processes within these functions to deal with the volume of requests especially as the Council changes its organisational shape in these areas. Compliance with Multi Function Requests dipped in guarter 4 due to the significant increase in the volume of these (+ 72 from Qtr 3). Compliance will continue to be closely monitored.

Subject Access Requests are not included in the table

		Outcome A	greement Measur	es for 2014/15 – Ai	nnual Result		
	Econor	mic Development			Education		
Measure	2	2014/15 Target	Annual Result	_⊢			1
Businesses supported		50	351	Measure		Academic Year 13/14	Annual Target
New & safeguarded jobs in businesses supported	500		1380	Primary Attendance		94.9%	94.4%
financially by the Council				Secondary At	tendance	93.8%	93.6%
New & safeguarded jobs in businesses supported	1000		2395	% of pupils achieving core subject indicator at Key Stage 2		84.5%	85.11%
financially or otherwise by the Council					The percentage of pupils aged 15 at the preceding 31 August, who achieved the Level 2		55%
Grade A office space		100,000sqft	277,277sqft	threshold			
Jobs 10% above average Wales salary	20%		TBC (based on Q3 target exceeded)	The percentage of pupils assessed at the end of Key Stage 3, achieving the Core Subject		81.5%	78.4%
Grant aid and private sector finance to companies assisted by the Council		£2m	£3,816,513 (provisional)	The % of pupils achieving	Indicator The % of pupils achieving the Foundation Phase Indicator (FPI)		83.7%
Total employment in Cardiff (Aged 16-64) Jan – Dec 2014	198,300 (2012) +/- 1%		207,500	The number of local au	The number of local authority maintained schools who are placed in a formal category		1
Education, Emplo	yment &	Training	Health &	Social Care		Housing	
Measure	Annual result	Annual Target	Progress against	the H&SC Measures	Measure	Annual 14/15 result	Target (Annual)
Number of work10781000experience placements10781000		1000				1353	900
		Met annual target		Boiler upgrades Roof replacements	65	40	
92% of Into Work Services Users gained a qualification Annual 14/15 result for Into Work Services Performance Measures				Cladding of flats	76	60	
				% of Boilers that are 'A' rated	84%	84%	
				Solar panel installations	100	100	
			May meet annual target	Result not yet available	SAP rating	69	69
			<b>85%</b> ter		85% tenants satis	fied with the condition of	their property
Metannual target 🖉 Target V/A			*The results for H&SC are indicative only as the most accurate and up-to-date results will not be available until		Maintained Welsh Housing Quality Standard at $100\%$		
<b>80%</b> of Into Work Service Users felt more ready to enter employment as a result of accessing our services			the end of May 2015				